

Analyst Meeting

Statements Unreviewed

As of 31 March 2013





Contents



The financial information of 1Q12 to 4Q12 in this presentation has been restated in accordance with the Accounting Standard No. 5 regarding the non-current asset held for sale and discontinued operations and the Accounting Standard No. 12 regarding the income tax but it has not been reviewed or audited by the auditor



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1Q13 Highlights

A new high normal operation

- ROAA = 1.35%
- ROAE = 17.55%
- Net profit of the Group = 3,478 MTHB
- Net profit of TCAP = 1,953 MTHB

A new high net profit

- Synergy Non-interest income continued growing
- Efficient cost management Cost to income ratio decreased
- Cost of fund well controlled -> Net interest income increased
- Setting aside more general provision Provision increased



1Q13 Summary



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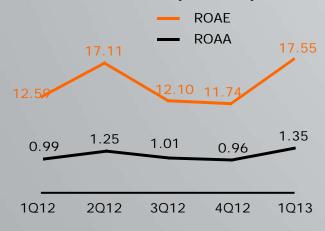
Group Profitability

Business as Usual

Profit of the Group (MTHB)



ROAA and **ROAE*** (Percent)



Net Profit of TCAP (MTHB)



TCAP Profitability

- 1Q13 net profit of the Company increased by 55.12% gog because:
 - Net interest income increased by 2.37%
 - Non-interest income** increased by 26.57%
 - Operating expenses decreased by 10.50%
 - Credit cost increased
- ROAA and ROAE in 1Q13 were at 1.35% and 17.55% respectively

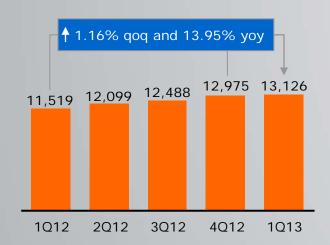
Note: *Excluding non-controlling interest **Including profit from discontinued operations; Source: Company data



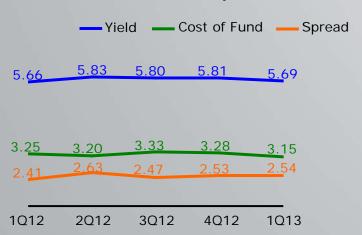
Group Interest Income & Expenses

Business as Usual

Interest Income (MTHB)



Yield, Cost of Fund, and Spread (Percent)



Interest Expenses (MTHB)



Highlights

- Interest income has been increasing from an expansion of loans, especially the hire purchase which grew 5.76% ytd
- 1Q13 interest expenses slightly increased qoq from effective cost management
- 1Q13 spread slightly widened qoq from a decrease in cost of fund



Group Non-interest Income

Business as Usual

Non-interest Income* (MTHB)



Non-interest Income Ratio* (Percent)



Net Fees & Service Income VS Operating Income* (Percent)



Highlights

- 1Q13 Non-interest income increased qoq and yoy from synergy and cross-selling achievement with various factors that provided business opportunity
- 1Q13 portion of operating income increased qoq, mainly from better performance of subsidiaries
- Non-interest income ratio increased to 41.12%

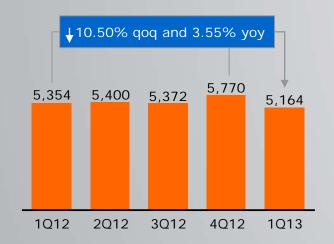
Note: *Net of insurance expenses and include profit from discontinued operations; Source: Company data



Group Operating Expenses

Business as Usual

Operating Expenses (MTHB)



Cost to Income Ratio* (Percent)



Highlights

- 1Q13 operating expenses decreased qoq, mainly from effective cost control on both fixed and variable costs
- 1Q13 operating expenses decreased yoy because there was the mutual separation program paid in 1Q12
- 1Q13 cost to income ratio decreased because total income increased while costs were well controlled

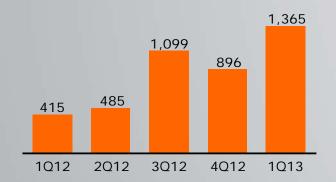
Note: *Net of insurance expenses; Source: Company data



Group Provision Expenses

Business as Usual

Impairment Loss of Loans (MTHB)



Credit Cost (Percent)



Highlights

- 1Q13 impairment loss of loans increased by 469 MTHB or 52.34% qoq mainly from the Group's provision policy to set aside more general provision and its loan growth
- 1Q13 credit cost was at 0.68%, an increase from 0.44% in 4Q12 as we are building up our coverage ratio to be around 90-100%
- Normalized credit cost in this year is expected to be at 0.60%



Group Assets

Business as Usual

Assets (BTHB)

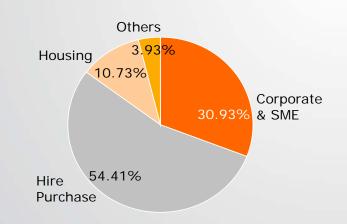


Loans Breakdown (BTHB)



Note: *Excluding THANI; Source: Company data

Loans Breakdown (31 Mar 13) (Percent)



Key Highlights

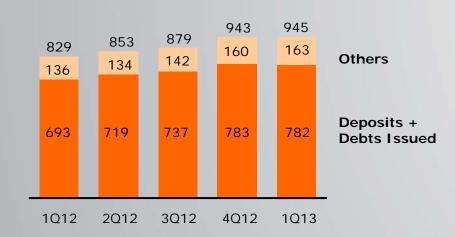
- Loans increased by 2.14% from 4Q12, led by HP loans
- HP loans continued to increase by 5.76% from 4Q12 with 48 BTHB* of new lending in 1Q13, up 19.04% yoy
- As we focus on retail banking, retail loans have grown and now accounted for 69% while corporate and SMEs accounted for 31% at the end of 1Q13



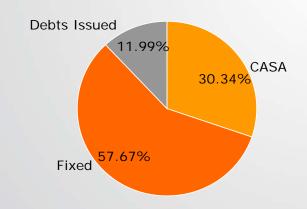
Group Liabilities

Business as Usual

Liabilities (BTHB)



Deposits + Debts Issued Breakdown (31 Mar 13) (Percent)



Deposits + Debts Issued (BTHB)



Source: Company data

Key Highlights

- 1Q13 Loans to deposits + debts issued ratio was at 98.65%
- After getting cash inflow from selling TLIFE amounting to 17.5 BTHB, loans to deposits + debts issued would accounted for 96.49%
- 1Q13 liquidity ratio of TBANK was at 12.93%. It is still higher than the BOT's minimum requirement of 6%
- After getting cash inflow from selling TLIFE, liquidity ratio would improve to 15.16%





Group NPLs and Reserve

NPL Management

Group's NPL vs. NPL to Total Loans

NPL - BAR NPL/total loans - LINE (BHTB) (Percent) 2.04% ytd and 14.63% yoy 12.0 50 10.0 38.5 40 35.9 36.2 34.3 33.6 8.0 30 5.68 5.07 4.88 6.0 4.32 4.22 20 4.0 10 2.0 0 0.0 1Q12 2012 3Q12 4Q12 1013

Group's Reserve (BTHB)



Highlights

- NPL ratio was at 4.22%, a decrease from 4.32% at the end of 2012. The decrease in NPLs was in line with the plan to reduce NPLs in this year to be at around 3.50% and 3.00% in the medium-term
- The Group has had sufficient reserve with fully collateralized
- TBANK will implement its internal model in providing reserve by using PD and LGD
- Reserve to required reserve increased from 124.12% to 125.57%
- Coverage ratio also increased from 73.19% to 75.42% as a result of the Group's policy to set aside more general reserve





Capital Adequacy



TBANK's Capital (Solo Basis) (BTHB)



TBANK's BIS Ratio (Solo Basis) (Percent)



If profit of 2H12 is included, Tier I and BIS ratio of 2012 would be 9.09% and 14.12% respectively

TCAP's Capital (Full Consol.) (BTHB)



TCAP's BIS Ratio (Full Consol.) (Percent)



If profit of 2012 is included, Tier I and BIS ratio of 2012 would be 8.05% and 12.66% respectively

Note: *1Q13 Tier I outstanding decreased because TBANK has implemented Basel III and deferred tax in 2013;



Comparison to Targets

| Performance parameters | | 2012A Restated | 2013F*** | 1Q13A |
|------------------------|-------------------------------|-------------------|--------------|--------|
| Profitability | ROE | 13.36% | 12.50-15.00% | 17.55% |
| | ROA | 1.05% | 1.10% | 1.35% |
| | Spread | 2.51% | 2.50-2.70% | 2.54% |
| | Non-interest Income Ratio* | 37.03% | 35.00% | 41.12% |
| | Cost to Income Ratio* | 59.19% | 55.00% | 48.18% |
| Loans | Loan Growth | 18.56% | 10.00% | 2.14% |
| Deposits | CASA Ratio** | 35.46% | 35.00-40.00% | 34.30% |
| Asset Quality | NPL Ratio | 4.32% | 4.00% | 4.22% |
| | Credit Cost | 0.36% | 0.60% | 0.68% |

Note: *Net of insurance expenses, **Based on Deposits and B/E, ***Does not include gain from selling TLIFE in May 2013





Detailed Group's Financial Info.

| Consolidated statements of comprehensive income | 1Q12 | 2Q12 | 3Q12 | 4Q12 | 1Q13 |
|---|--------|--------|---------|--------|---------|
| Interest income | 11,519 | 12,099 | 12,488 | 12,975 | 13,126 |
| Interest expense | 6,127 | 6,160 | 6,684 | 6,810 | 6,815 |
| Net interest income | 5,392 | 5,935 | 5,804 | 6,165 | 6,311 |
| Fees and service income | 1,448 | 1,527 | 1,693 | 1,908 | 2,246 |
| Fees and service expenses | 369 | 360 | 376 | 383 | 444 |
| Net fees and service income | 1,079 | 1,167 | 1,317 | 1,525 | 1,802 |
| Gain (loss) on tradings and foreign exchange transactions | (90) | 368 | 179 | 206 | 168 |
| Gain on Investment | 194 | 121 | 258 | 144 | 210 |
| Share of income from investment in associated | 39 | 123 | 79 | 53 | 405 |
| Dividend income | 82 | 27 | 298 | 31 | 203 |
| Gain (loss) on properties foreclosed and other assets | 180 | 415 | 320 | 145 | 313 |
| Insurance premium income | 1,374 | 1,507 | 1,596 | 1,648 | 1,684 |
| Other operating income | 417 | 442 | 516 | 705 | 425 |
| Total operating income | 8,667 | 10,105 | 10,367 | 10,622 | 11,521 |
| Insurance expenses | 450 | 1,169 | 1,088 | 1,272 | 1,116 |
| Net operating income | 8,217 | 8,936 | 9,279 | 9,350 | 10,405 |
| Personnel expenses | 2,866 | 2,689 | 2,588 | 2,451 | 2,668 |
| Premises and equipment expenses | 757 | 801 | 783 | 817 | 732 |
| Taxes and duties | 226 | 238 | 221 | 233 | 231 |
| Directors' remuneration | 7 | 37 | 7 | 7 | 7 |
| Other expenses | 1,498 | 1,635 | 1,773 | 2,262 | 1,526 |
| Total operating expenses | 5,354 | 5,400 | 5,572 | 5,770 | 5,164 |
| Impairment loss of loans and debt securities | (415) | (488) | (1,100) | (896) | (1,365) |
| Profit before corporate income tax | 2,448 | 3,048 | 2,807 | 2,684 | 3,876 |
| Income Tax | (588) | (628) | (532) | (612) | (710) |
| Profit after tax | 1,860 | 2,420 | 2,275 | 2,072 | 3,166 |
| Profit from discontinued operations | 360 | 436 | 120 | 296 | 312 |
| Profit for the period | 2,220 | 2,856 | 2,395 | 2,368 | 3,478 |
| | | | | | |
| Net profit of the Company | 1,244 | 1,732 | 1,274 | 1,259 | 1,953 |

| | L | Jnit: MTHB |
|---|-----------|------------|
| Consolidated statements of financial position | 31-Dec-12 | 31-Mar-13 |
| Cash | 15,181 | 12,006 |
| Interbank and money market items-interest | 62,433 | 39,696 |
| Interbank and money market items-no interest | 9,545 | 5,964 |
| Net Interbank and MM | 71,978 | 45,660 |
| Net investments | 150,649 | 139,560 |
| Net Investment in associated companies | 1,807 | 2,071 |
| Loans and receivables | 813,483 | 832,453 |
| Accrued interest receivables | 1,073 | 1,089 |
| Deferred revenue | (58,153) | (60,941) |
| Allowance for doubtful accounts | (24,891) | (25,103) |
| Net loans and accrued interest receivables | 731,512 | 747,498 |
| Properties foreclosed - net | 9,915 | 9,368 |
| Intangible assets - net | 4,295 | 4,133 |
| Goodwill | 16,461 | 16,527 |
| Assets classified as held for sale | - | 29,070 |
| Other assets | 26,623 | 27,812 |
| Total assets | 1,028,421 | 1,033,705 |
| Deposits | 693,421 | 688,315 |
| Interbank and money market items-interest | 85,545 | 86,280 |
| Interbank and money market items-no interest | 2,232 | 2,144 |
| Net interbank and money market items | 87,777 | 88,424 |
| Debt issued and borrowings | 89,506 | 93,741 |
| - Short-term | 23,900 | 28,145 |
| - Long-term | 65,606 | 65,596 |
| Insurance contract liabilities | 39,632 | 17,097 |
| Liabilities directly associated with assets classified as held for sale | <u>-</u> | 24,568 |
| Other liabilities | 32,851 | 32,651 |
| Total liabilities | 943,187 | 944,796 |
| Company shareholders' equity | 43,579 | 45,685 |
| Non-controlling interest | 41,655 | 43,224 |
| Shareholders' equity | 85,234 | 88,909 |
| Total liabilities & shareholders' equity | 1,028,421 | 1,033,705 |

Source: Company data

Unit. MTUD



Group Background

TCAP has grown steadily over the past two decades to become Thailand's leading bank today offering a wide range of financial products & services

| Thanachart Group began business operations |
|---|
| Thanachart Securities separated to become a subsidiary |
| Thanachart Insurance and Life Assurance established |
| Asset management companies established |
| Thanachart Fund Management established |
| Thanachart Bank established |
| TCAP became a holding company, transferring all business to TBANK |
| Scotiabank became strategic partner with 24.98% shareholding |
| Scotiabank raised shareholding of TBANK to 49% |
| TBANK acquired Siam City Bank (SCIB) with ownership of 99.95% |
| TBANK successfully integrated with SCIB |
| TBANK changing platforms to be ready to compete |
| |

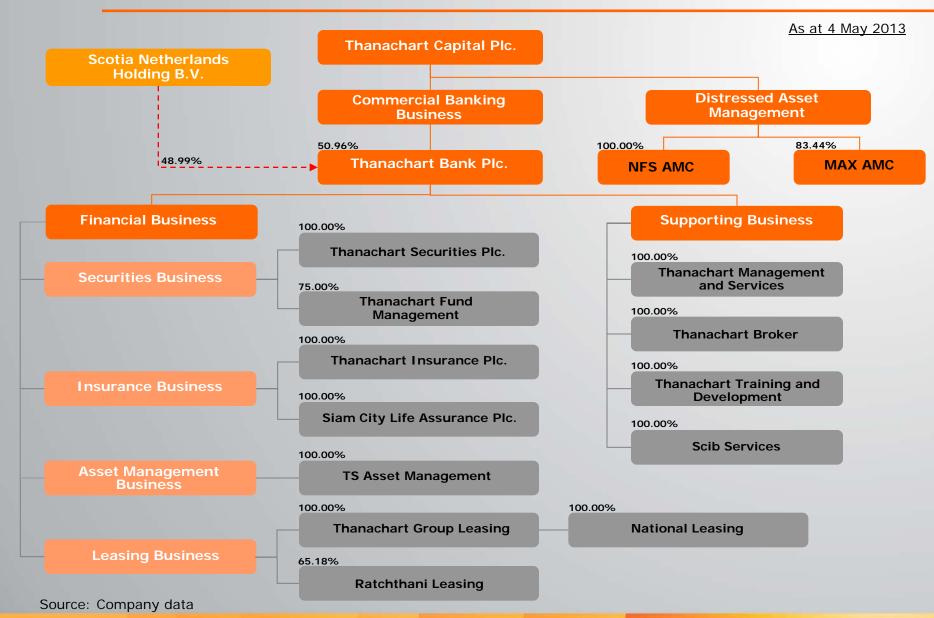
Key Product Offerings

- Retail banking
 - Hire purchase (No.1 in Thailand)
 - Home loans
 - Others (personal, cards, CYC, etc.)
- Corporate & SME banking
- Distressed asset management
- Insurance
 - Life insurance
 - Auto insurance
 - Property insurance
 - Others
- Securities business
- Fund management
- Financial advisory

| TBANK | 2009 (Pre-SCIB) | 1Q13 (Post-SCIB) |
|-----------|--------------------|---------------------|
| Customers | 1.4M | 4.0M |
| Branches | 256 | 630 |
| ATMs | 401 | 2,041 |



Group Structure





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