

Analyst Meeting

Reviewed Financial Statements

As of 30 June 2020



THANACHART GROUP



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TGROUP 2Q20 & 1H20 Highlights

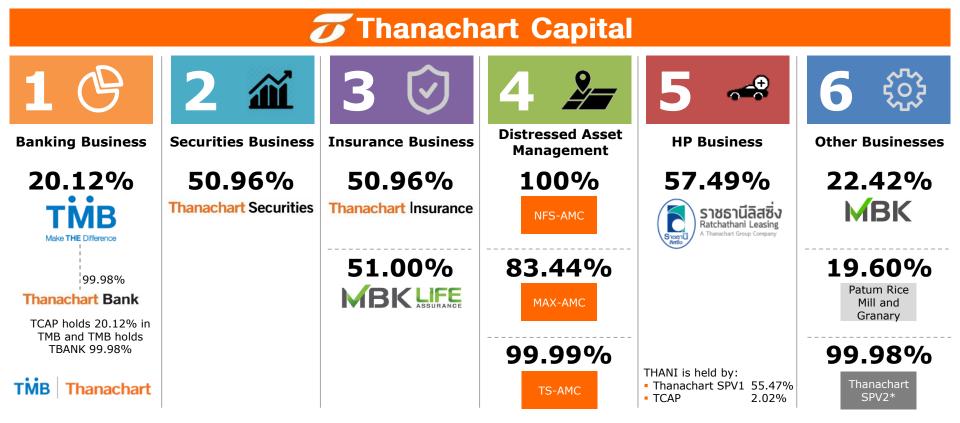
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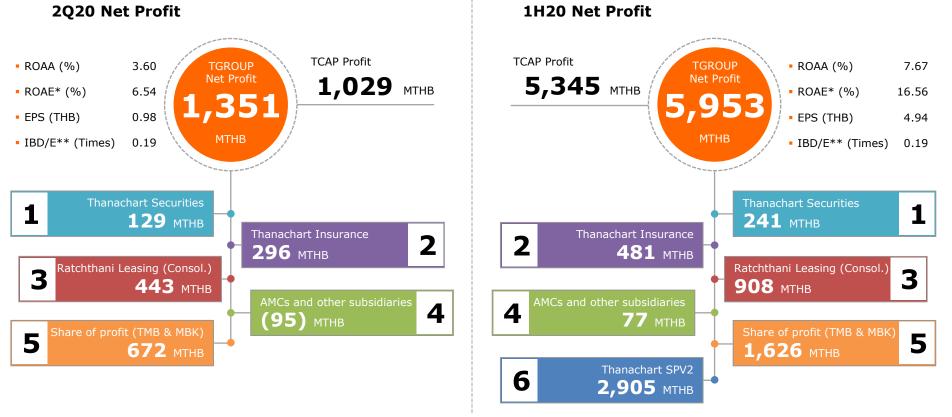
TCAP's Shareholding Structure



Note: *Thanachart SPV2 holds non-core investments which include, Seacon Pcl, Thanachart Group Leasing, Thanachart Training & Development, Security Scib Services, and Thanachart Management & Service; Source: Company data



2Q20 & 1H20 TGROUP Net Profit

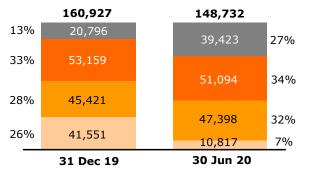


Note: *Excluding non-controlling interest; **Standalone Interest Bearing Debt to Equity Ratio; Source: Company data

Balance Sheet Highlights

Assets (MTHB)

- Others
- Net Loans to Customers and AIR*
- Investment in Associated Companies-net
- Investment-net



- Net investment decreased 30,734 • MTHB or 73.97%. This was mainly due to the sale and maturity of government bonds.
- Net Investment in Associated Companies increased 1,977 MTHB or 4.35%.
- Net loans decreased 2,065 MTHB or • 3.88%, mainly due to the decrease in new lending of THANI due to cautious lending and slowdown in economy.

Liabilities (MTHB)

Others

30%

52%

18%

Debt Issued and Borrowings

86,868

26,428

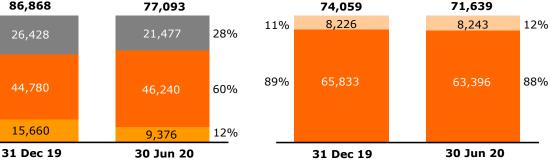
44,780

15,660

Interbank and Money Market Items - Borrowings

Shareholder's Equity (MTHB)

- Non-controlling Interests
- Company's Shareholders' Equity



- Interbank and money market itemsborrowings from financial institutions decreased 6,284 MTHB or 40.13%, mainly from liquidity management.
- Debt issued and borrowings increased 1,460 MTHB or 3.26%. This was mainly from issuing debt securities in the amount of 13,232 MTHB by a subsidiary and redemption of debt securities by the Company and its subsidiary in the amount of 10,478 MTHB.

- Equity attributable to the owners of the Company decreased 2,437 MTHB or 3.70%. This was mainly due to the share repurchased, the interim dividend payment for second half of 2019 and the operating net profit of the Company in 6M20.
- Equity attributable to NCI increased 17 MTHB or 0.21%.



Operating Performance

Unit: Million Baht

- Anton a	1Q20	2Q20		1H19 (Restated)	1H20	
Net Interest Income	731	608	 NII down 16.83% Q-Q, due to the reduction of interest income of HP loans of THANI. 	1,383	1,339	 NII down 3.18% Y-Y, due to the increase in interest expenses for debt securities of THANI, to widen the time to maturity of borrowings.
Non-interest Income	5,645	2,040	 Non-interest income down 63.86% Q-Q, mainly due to the sale of AJT's shares in 1Q20. 	2,475	7,685	 Non-interest income up 210.51% Y-Y, mainly due to the sale of AJT's shares.
Net Fees and Service Income	352	320	 Net fees and service income down 9.09% Q-Q, mainly due to the decline of insurance brokerage fees income. 	558	672	 Net fees and service income up 20.43% Y-Y, mainly due to higher brokerage fees, which was in line with the SET's trading volume.
Gains on Investments	3,744	6	 Gains on investments down Q-Q, mostly from the gains on the sale of AJT's shares in 1Q20. 	202	3,750	 Gains on investments significantly up Y-Y, mostly from gains on the sale of AJT's shares.
Share of Profit from Associated Companies	954	672	 2Q20 share of profit decreased 29.56% Q-Q, mainly due to the declined in share of profit from TMB. 	140	1,626	 1H20 share of profit increased significantly mainly from the share of profit from TMB.
Operating Expenses	734	705	 OPEX down 3.95% Q-Q, mainly due to reduction of expenses on marketing, PR and advertising. 	1,610	1,439	 OPEX down 10.62% Y-Y, mainly due to the fact that last year there was one-time expenses of retirement pension and severance payment.
ECL/Impairment Loss	157	216	 ECL up 37.58% Q-Q, to support the risks that may arise in the future due to the economic condition. 	_(286) Im <mark>pairm</mark> en Loss	373 nt ECL	 ECL up 230.42% Y-Y, mainly due to the fact that last year there was a reversal of impairment loss of loans and debt securities.



Important Subsidiaries Performances

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Subsidiaries Performances

Subsidiaries	% held		Net Profit (MTHB)				
Subsidiaries	% neiu	2Q19	1Q20	2Q20	6M19	6M20	
Thanachart Securities Pcl.	50.96%	1,437	112	129	1,536	241	
Thanachart Insurance Pcl.	50.96%	805	185	296	1,083	481	
TS AMC	99.99%	1	3	25	252	28	
Ratchthani Leasing Pcl. (Consol.)	57.49%	511	465	443	1,007	908	
NFS AMC	100.00%	19	(6)	(11)	130	(17)	
MAX AMC	83.44%	(4)	16	(6)	135	10	
MBK Life Assurance Pcl.	51.00%	(52)	(132)	(153)	(82)	(285)	



Thanachart Securities

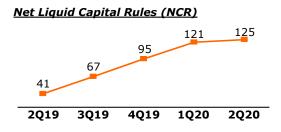
T	• 2Q1	9 NP surg assificatio	n of MBK • 20 uj hi fe	Q20 core p 98% y- igher brol ees & cost eduction	y from kerage	47% y	D core prof /-y from hi age fees & reduc	gher cost
		180	(42)	112	129		241	
-	2Q19	3Q19	4Q19	1Q20	2Q20	1H19	1H20	

Trading Volume

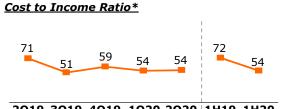
	2Q19	3Q19	4Q19	1Q20	2Q20	1H19	1H20
Mkt. Share (%)	2.65	2.94	3.07	2.73	2.39	2.78	2.57
Avg. Daily Trading (MTHB)	2,486	3,152	2,648	3,240	3,095	2,339	3,169

Average daily trading volume of TNS increased in 1H20, following to the increase in market trading volume.

TNS Financial Ratios (Percent)

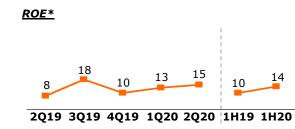


Capital adequacy ratio is very strong and much higher than 7% minimum requirement of the SEC



2Q19 3Q19 4Q19 1Q20 2Q20 1H19 1H20

Cost to income ratio has been much lower than the industry average.



2Q20 ROE improved Y-Y and key drivers were higher market volume, rising market share from retail, HNW and internet clients, and aggressive cost management.

Thanachart Insurance

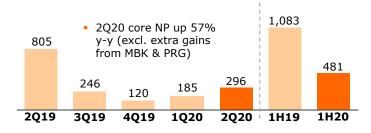
1H20 core profit up

3.3% y-y (excl. extra

gains from MBK & PRG)

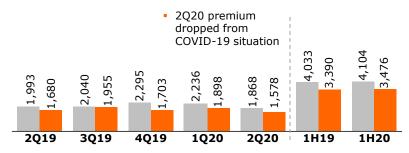
TNI Net Profit (MTHB)

 2Q19 NP surged from gains on reclassification of MBK & PRG investments



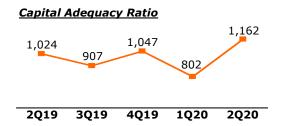
TNI Direct VS Auto Insurance (MTHB)

Direct Premium Auto Premium

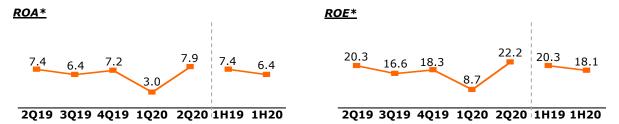


Auto insurance premium accounts around **85%** of total premium

TNI Financial Ratios (Percent)



Capital Adequacy Ratio is very strong and much higher than 140% minimum requirement of the OIC.



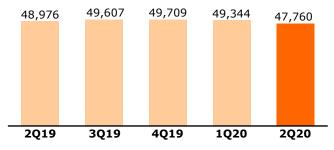
ROA* & ROE* increased in 2Q20, due to an increase in NP from reduction of insurance premium which resulted in a reversal of unearned premium reserves as income, as well as the decline in car insurance claims during lockdown period.

Note: *Excluding extra gains; Source: TNI

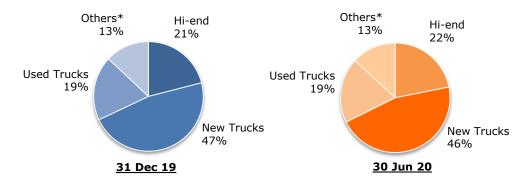
Ratchthani Leasing

THANI HP Loan Portfolio (MTHB)

 HP Portfolio dropped by 3.92% YTD, due to the economic slowdown from COVID-19



THANI HP Breakdown (Percent)



THANI Net Profit (MTHB)

 1H20 NP dropped 99 MTHB or 9.83% Y-Y, mainly from economic slowdown due to COVID-19 and higher provision provided for ECL according to TFRS 9



THANI's Ratios

Performance Parameters (Percent)		2018A	2019A	1H20A
	ROAE	25.59%	26.42%	23.41%
	ROAA	3.77%	3.99%	3.54%
Profitability	Net Profit Margin	42.87%	46.33%	42.12%
	Spread	4.80%	4.56%	4.48%
	Cost to Income	17.03%	17.67%	16.49%
Loans Loan Growth		20.24%	7.10%	(3.92)%
	NPL Ratio	3.69%	3.95%	5.10%
Asset Quality	Credit Cost (excl. Gen)	0.52%	0.56%	0.12%
Capital D/E Ratio (Times)		5.61	5.63	5.59

Note: Based on consolidated financial statements of THANI *Others include tail trailers, motor bikes, taxis, used cars, and others; Source: THANI



TGROUP: Comparison to Targets

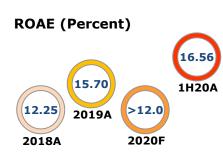


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TGROUP: Comparison to Targets



IBD/E (Times)*

TGROUP Targets



Core	Businesses	Targets
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		IN	ИB		
	Loan Growth	NIM	NIR/ Assets	CI Ratio	Credit Cost
2020F (Revised)	≤ Flat	2.80- 2.90%	0.80- 0.95%	48-50%	160- 170 bps
1H20A	(0.7%) YTD	3.00%	0.82%	46% (44%, exclude PPA impact)	141 bps**



THANI

2020 revised targets were due to COVID-19 pandemic and the company plan to achieve these targets by implementing the following measures:

1	2020F (Revised)	1H20A	
Loan Growth (%)	Flat	(3.92)	 Helping customers affected by COVID-19 in accordance
Drawdown (MTHB)	~ 18,000	8,344	with the BOT's measures Tighter approval process of
HP Outstanding (MTHB)	~ 50,000	47,760	new drawdown
NPL (%)	< 5.00	5,10	 Focusing on used trucks

TNS

- After reducing exposure on loss-making single stock DW products, hedging income from overall derivatives business has already outweighed all the hedging losses made earlier in the year.
- ZEAL is doing quite well despite the sharp drop in SET Index.







Appendix

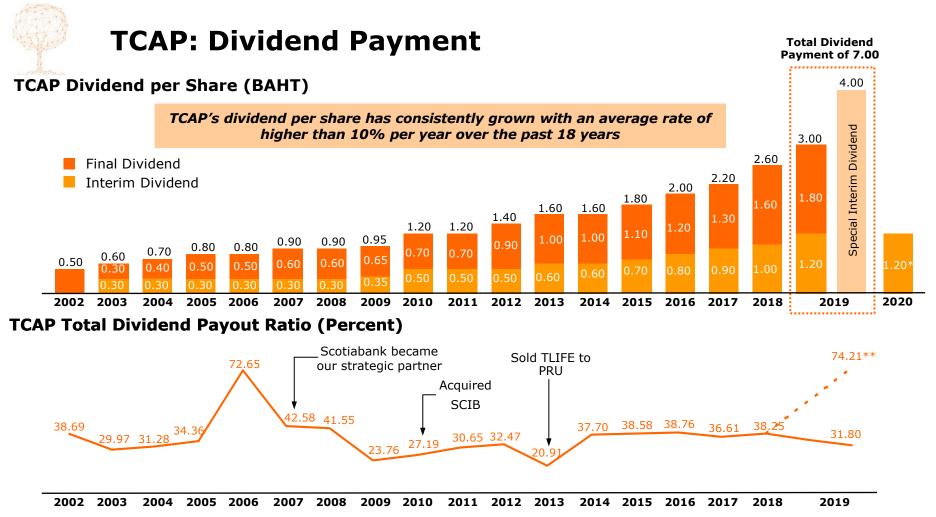
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Note: *Payment made on 27 August 2020, **Including Special Interim Dividend of 4.00 baht per share; Source: Company data



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