



Analyst Meeting

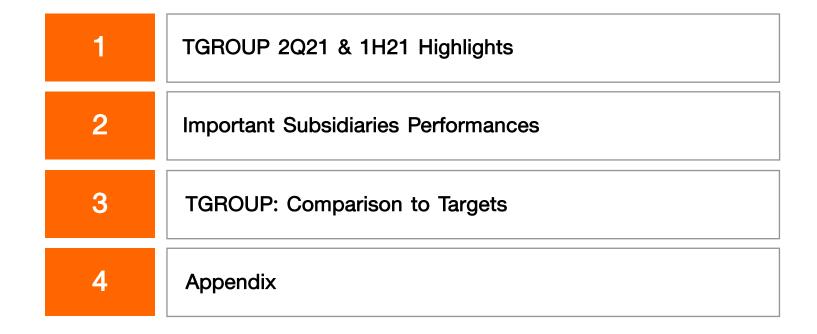
Reviewed Financial Statements

As of 30 June 2021

THANACHART GROUP



Contents





TGROUP

2Q21 & 1H21

Highlights

TCAP's Shareholding Structure

As of 30 June 2021

Thanachart Capital



Banking Business

22.20%





Securities Business

50.96%

Thanachart Securities



Insurance Business

50.96%

Thanachart Insurance

51.00%





Distressed Asset

Management 100%



83.44%

MAX-AMC

99.99%

TS-AMC



HP Business

59.79%



100%

Other Businesses

22.24%

MBK

T-PLUS

99.98%

Thanachart SPV2*

THANI is held by:

Thanachart SPV1

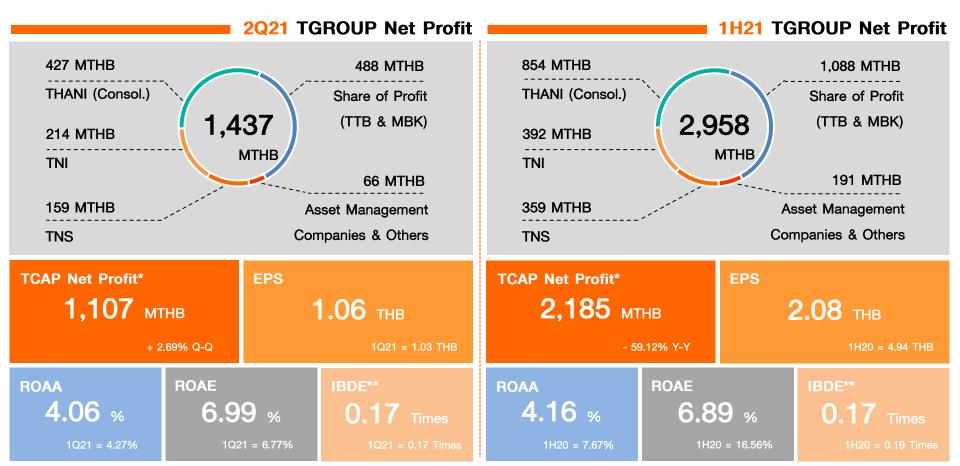
TCAP

3.77%

56.02%



2Q21 & 1H21 TGROUP Net Profit

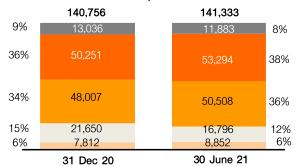




Balance Sheet Highlights

Assets (MTHB)

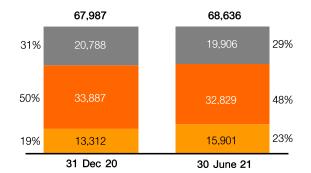
- Others
- Net Loans to Customers and AIR*
- Investment in Associated Companies and Joint Venture
- Investment-net
- Net Interbank and Money Market Items



- Net interbank and money market items increased 1,040 MTHB or 13.31% from liquidity management.
- Net investment decreased 4,854 MTHB or 22.42% from the maturity of government bonds.
- Investment in associated companies and joint venture increased 2,501 MTHB or 5.21% due to additional investment in TTB.
- Net loans increased 3,043 MTHB or 6.06%, mainly due to loan expansions of THANI and T-PLUS.

Liabilities (MTHB)

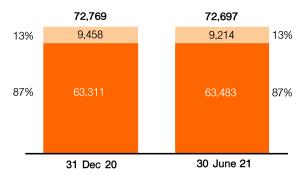
- Others
- Debts Issued and Borrowings
- Interbank and Money Market Items Borrowings



Interbank and money market items – borrowings from financial institutions and debts issued and borrowings increased 1,531 MTHB or 3.24%, mainly from liquidity management.

Shareholder's Equity (MTHB)

- Non-controlling Interests
- Company's Shareholders' Equity



- Company's shareholders' equity increased 172 MTHB or 0.27%. This was mainly due to the operating net profit of the Company and its subsidiaries in 1H21 of 2,185 MTHB and the interim dividend payment for the 2H20 performance of 1,888 MTHB.
- Non-controlling interests decreased 244 MTHB or 2.58% from dividend payments of subsidiaries.



Operating Performance

Unit: Million Baht

	1Q21	2Q21		1H20	1H21	Unit: Million Baht
Net Interest Income	639	653	>> Up 2.19% q-q, due to increases in interest income on margin loans and asset-based loans.	1,333	1,292	Down 3.08% y-y, due to the decrease in interest income on investments and HP loans.
Non-interest Income	1,967	1,984	>> Up 0.86% q-q, mainly due to gain on debt settlement.	7,622	3,951	Down 48.16% y-y, mainly due to the sale of AJT's shares in 1Q20
Net Fees and Service Income	394	349	Down 11.42% q-q, mainly due to the lower brokerage fees income from TNS.	610	743	Up 21.80% y-y, mainly due to higher brokerage fees, which was in line with the SET's trading volume.
Gains on Investments	1	15	» Gains on investments up q-q.	3,750	16	Gains on investments significantly down y-y, due to the sale of AJT's shares in 1Q20.
Share of Profit from Associated Companies	600	488	Decreased 18.67% q-q, mainly due to decline in share of profit from TTB & MBK.	1,626	1,088	Decreased 33.09% y-y, mainly due to decline in share of profit from TTB & MBK.
Operating Expenses	757	808	Up 6.74% q-q, mainly due to the directors' remuneration which was seasonal expense.	1,372	1,565	Up 14.07% y-y, mainly due incentive expenses paid to employees.
Expected Credit Loss	97	139	Up 43.30% q-q, from allowances for impairment of debt instruments and the increase in credit risks from economic slowdown.	371	236	Down 36.39% y-y, mainly due to the fact that last year, subsidiary companies set aside allowances for impairment of investments in debt instruments.

Source: Company data



Important

Subsidiaries

Performances



Subsidiaries Performances

Subsidiaries	% held	Net Profit (MTHB)				
Subsidiaries		2Q20	1Q21	2Q21	1H20	1H21
Ratchthani Leasing Pcl. (Consol.)	59.79%	443	427	427	908	854
Thanachart Insurance Pcl.	50.96%	296	178	214	481	392
Thanachart Securities Pcl.	50.96%	129	200	159	241	359
TS AMC	99.99%	25	(3)	38	28	35
MAX AMC	83.44%	(6)	(12)	(3)	10	(15)
NFS AMC	100.00%	(11)	(6)	92	(17)	86
MBK Life Assurance Pcl.	51.00%	(153)	128	(55)	(285)	73

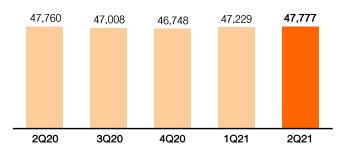
Source: Company data



Ratchthani Leasing

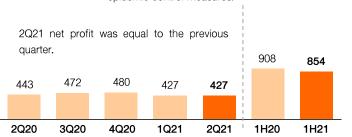
THANI HP Loan Portfolio (MTHB)

HP portfolio gained by 2.20% YTD, despite the impact from second and third wave of COVID-19.

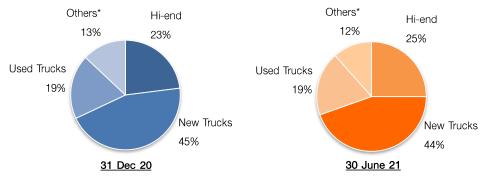


THANI Net Profit (MTHB)

1H21 net profit dropped 54 MTHB or 5.95% Y-Y, mainly from economic slowdown due to the impact of the new wave of COVID-19 outbreak and the government's stricter epidemic control measures.



THANI HP Breakdown (Percent)



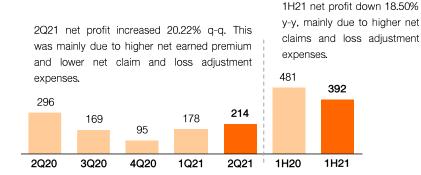
THANI's Ratios

Performance Parameter	2019A	2020A	1H21A	
	ROAE	26.42%	20.12%	16.01%
	ROAA	3.99%	3.74%	3.51%
Profitability	Net Profit Margin	46.33%	43.64%	41.37%
	Spread	4.56%	4.34%	4.53%
	Cost to Income	17.67%	16.80%	17.30%
Loans	Loan Growth	7.10%	(5.96%)	2.20%
Asset Quality	NPL Ratio	3.95%	3.13%	3.49%
	Credit Cost	0.39%	0.68%	1.02%
Capital	D/E Ratio (Times)	5.63	3.48	3.64

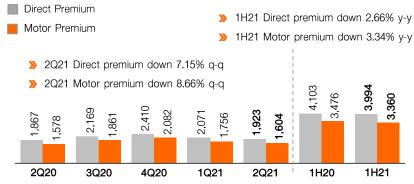


Thanachart Insurance

TNI Net Profit (MTHB)

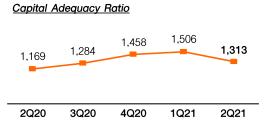


TNI Direct VS Motor Insurance (MTHB)

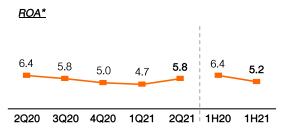


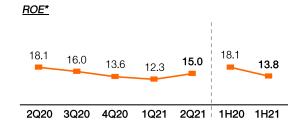
Motor insurance premium accounts around 84% of total premium

TNI Financial Ratios (Percent)



Capital Adequacy Ratio is very strong and much higher than 140% minimum requirement of the OIC.





2Q21 and 1H21 ROA and ROE decreased y-y mainly due to the decreased in net profit.

Source: TNI 11

Thanachart Securities

TNS Net Profit (MTHB)

1H21 net profit up 48.96% y-y, mainly from higher brokerage and non-brokerage fees with effective cost management.



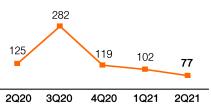
Trading Volume

TNS	2Q20	3Q20	4Q20	1Q21	2Q21	1H20	1H21
Mkt. Share (%)	2.39	2.60	3.56	2.64	1.99	2.57	2.32
Avg. Daily Trading (MTHB)	3,095	2,607	5,342	4,603	3,629	3,165	4,133

2Q21 and 1H21 average trading volume increased in y-y. TNS commission rate is still higher than the industry from high quality of stock analysis reports.

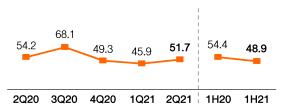
TNS Financial Ratios (Percent)

Net Liquid Capital Rules (NCR)



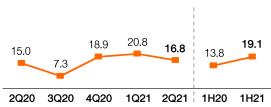
Capital adequacy ratio is very strong and much higher than 7% minimum requirement of the SEC.

Cost to Income Ratio



TNS' cost-to-income ratio is among the lowest which benefits from effective cost management especially low fixed cost base.

ROE*



2Q21 and 1H21 ROEs increased was due to higher revenue from strong growth of most business lines and effective cost management.

Source: TNS



TGROUP:

Comparison to

Targets



TGROUP Core Businesses: 2021 Targets

TTB THANI

	Loan Growth	NIM	NIR/ Assets	CI Ratio	Credit Cost
2021F	≤ Flat	Stable	0.80- 0.90%	47-49%	160 - 180 bps
1H21A	(2.5%)	3.00%	0.8%	46.6% (45.3%, exclude PPA impact)	161 bps

	2021F	1H21A
HP Outstanding (MTHB)	~ 50,000	47,777
Credit Cost (%)*	< 1.00	1.02
Debt to Equity (Times)	< 4.00	3.64
NPL (%)	< 4.00	3.49

- Xeep strong relationship with dealers
- >> Expand into new market
- >> Find products with high yield
- >> Quick approval process
- Target in logistic and construction segments

1H21A

3,994

MTHB

Direct

Premium

2021F

> 8,800

MTHB

TNI

- >> Expanding sale volume on TMB customers
- Maintain penetration rate on auto loan business and improve renewal ratio
- Increase sale vol. with profitable products
- Build up expertise on truck, super car, TNI's sale team and TNI's customer engagement
- Alliance with strategic brokers

TNS

- Most of business lines grew strongly.
- Cash equity enjoyed large jump in market volume while derivatives turned a nicer profit from last year.
 Margin loan, mutual fund selling agent and ZEAL all grew strongly.









Business Operations Plans & Updates

Plans



Supporting the business operations of all subsidiaries ensuring their strong financial positions



Actively searching for new investments



Considering operating businesses in which the Company has expertise, in a more aggressive manner

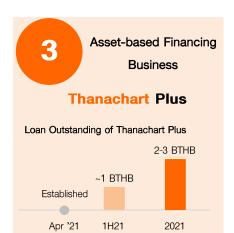


Broaden business networks of the Group's member companies

Updates









Source: Company data 15

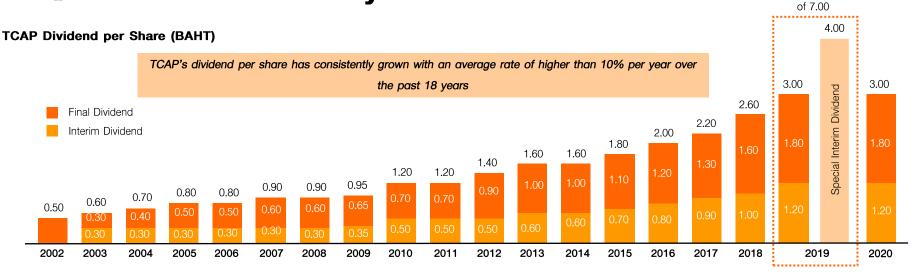


Appendix

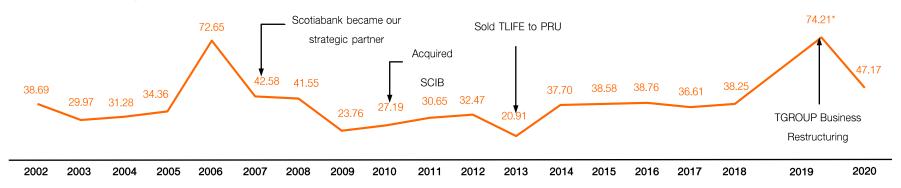


TCAP: Dividend Payment





TCAP Total Dividend Payout Ratio (Percent)





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